



**AWS GLOBAL WATER
STEWARDSHIP FORUM 2018
EDINBURGH, 30 & 31 OCTOBER
SUMMARY REPORT**





THE ALLIANCE FOR WATER STEWARDSHIP IS A GLOBAL MEMBERSHIP-BASED COLLABORATION.

Our members are drawn from all sectors: leading businesses, non-profits, public sector agencies and academic institutes. By connecting organizations at the forefront of collaboration on water, AWS acts as a forum to exchange learning and advance the uptake of water stewardship worldwide. This knowledge helps our members to continually refine their own stewardship practices.

The Alliance for Water Stewardship is the custodian of the AWS Standard, a globally-applicable framework for major water users to understand their water use and impacts, and to work collaboratively and transparently for sustainable water management within a catchment context.

As owners of the AWS system, our members shape the development of AWS processes, including the AWS Standard, to be responsive to the learning generated and changing nature of water challenges. By working together, we are also able to support, and draw strength from, other water initiatives and other sustainability standards pursuing compatible objectives.

AWS GLOBAL WATER STEWARDSHIP FORUM 2018

On October 30th and 31st 2018, we convened members of the water stewardship community from around the world in Edinburgh for the third AWS Global Water Stewardship Forum.

The programme was structured around our new strategy, with topics focusing on increasing influence with key stakeholders and promoting inclusion within the system alongside further developing knowledge and learning systems to generate evidence of impact. Participants and speakers came together to share experience from application of the AWS Standard in our priority sectors (food and beverage, agricultural supply chains, microelectronics and textiles). The objective of the Forum was threefold: to provide a peer learning and networking space for practitioners, to serve as an entry point for potential practitioners new to AWS and to provide input on the strategic direction of AWS in the coming twelve months.

128 delegates came to Edinburgh from Africa, Asia Pacific, Europe, North and South America and South Asia. They engaged in 13 sessions across the two-day program. In keeping with AWS ethos as a membership-based alliance all the sessions were designed and delivered by AWS Members and their partners. A full program and list of delegates is available in the annex to this document.

The Forum was supported by the Scottish Government and AWS Funding Member Public Sector Swiss Agency for Development and Cooperation SDC, and AWS Funding Members Private Sector EDEKA and Nestlé.

FUNDING MEMBERS

Public sector



Private sector



FUNDING PARTNERS



DAY ONE

INCREASING INFLUENCE WITH KEY AUDIENCES

The first day of the Forum focused on one of our three goals under the AWS Strategy 2019-2021: influence. This goal aims to see AWS, our members and partners be a powerful driving force for change and scale in adoption of water stewardship. Throughout the day, AWS members and partners shared experience and insight from their own work to stimulate discussion and activity to support this goal.

INCREASING INFLUENCE THROUGH POLICY: WATER STEWARDSHIP, WATER POLICY AND THE SDGs

The opening session highlighted the intrinsic links between water stewardship, water policy and the SDGs. There was acknowledgement that both Integrated Water Resource Management (IWRM) and water stewardship share common roots in their multi-sectoral, stakeholder inclusive approaches, but both share common challenges in their implementation. The rise of water stewardship has led to growing recognition amongst businesses of the need to engage beyond their own fence lines, and this can strengthen corporate engagement in IWRM.

IWRM provides a holistic framework within which water stewardship is embedded, whilst water stewardship provides evidence and concrete action at a local level to inform policy making within the context of the SDGs. Speakers and participants agreed that greater alignment between IWRM and water stewardship will accelerate activity to support the SDGs (beyond Goal 6 and across all the goals), providing a rallying call for action across diverse stakeholder groups, driving investment and supporting necessary changes to policy to strengthen water governance.

INFLUENCE WITH PRIORITY SECTORS: INSIGHTS FROM BEVERAGE SECTOR

The beverage sector was an early adopter of water stewardship and is heavily invested in water resource protection. The sector has moved from individual company actions to sector-wide activity on water stewardship. The AWS Standard has provided a common framework to address shared water challenges, driving operations beyond site-focused actions to collaborations within the catchments they rely on for their business. The visibility of each of the individual companies' brands will help drive recognition of AWS water stewardship and provides a clear opportunity for action at scale.

There are still some challenges which need to be overcome, and cross-sectoral collaboration will help:

- Data and metrics are a shared challenge. Catchment data is often weak, but reliable data is vital to inform action and make the case for investing in water stewardship.
- Embedding water stewardship within a business is the key to success. The AWS Standard provides a common framework and a shared language to enable this to happen.
- Stakeholder engagement can be difficult, but through implementing the AWS Standard a site can 'get to know its neighbours' and identify potential collaborators.

INCREASING INFLUENCE IN SUPPLY CHAINS: EXAMPLES FROM PRIORITY SECTORS

This session drew on experience from across AWS's four priority sectors: food and beverage, agricultural supply chains, microelectronics and textiles. Whilst corporate-level commitments to water stewardship are vital, a clear strategy and approach to working across supply chains is important to address all water impacts. Working with procurement teams and embedding water stewardship within contracts is a good way to mainstream water stewardship activity within a company and its supply chain.

Across these four very different sectors, there was common agreement on some specific activities that can support water stewardship in supply chains:

- Work across the business to develop a shared understanding of how water risk can impact different components of the business and its activity. The AWS Standard provides a framework from which to do this.
- Develop a strong understanding of the contexts within which your supply chain operates, and support suppliers to engage with other water users in their catchment.
- Work with suppliers to support them on their water stewardship journey – mainstreaming water stewardship as part of a business's culture takes time, particularly within complex and changeable supply chains.

INCREASING INFLUENCE THROUGH CASE STUDIES: INSIGHTS FROM AWS STANDARD IMPLEMENTATIONS AROUND THE WORLD

This session provided insight from businesses who have recently applied the AWS Standard at sites around the world in a variety of sectors. Across the case studies shared in this session, there were several key learnings on specific topics relating to AWS and implementation of the AWS Standard.

Making the business case:

- Using scenario planning to build a shared understanding of water risk and predicted climate change impacts helps make the case for action internally.
- Linking the outcome of this activity to narratives around business continuity, resilience and growth further supports adoption of AWS.
- The AWS Standard can be used as a framework to grow awareness and understanding of water risk and water stewardship amongst employees, which helps generate interest and support activity.
- Framing the conversation around a shared challenge supports greater stakeholder engagement.

The Role of AWS and the AWS Standard:

- The collaborative, multi-stakeholder nature of AWS helps provide credibility, which in turn drives engagement with the Standard.
- AWS plays a vital role as a convening power for collaboration on water stewardship, particularly for businesses who are competitors.
- AWS provides a home for the water stewardship community, which in turn helps to generate valuable opportunities for partnerships.
- Implementation of the AWS Standard helps businesses engage with water governance.

Added Value from AWS Implementation:

- The recognition generated through certification helps improve relationships with regulators as well as with other water users.
 - AWS provides a common framework for action with other water users, communities and the public sector.
 - Implementation of the AWS Standard provides a common language for water stewardship and helps stakeholders from different parts of the business engage with each other.
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INCREASING INFLUENCE THROUGH LOCAL NETWORKS: UPDATE ON AWS REGIONAL ENGAGEMENT

In this session staff from AWS Regional Partners and AWS International provided an update on the status of activity in their location and the opportunities for collaboration these present for Members, Partners and Stakeholders of AWS. Alongside providing an update on key activity AWS staff shared information on their plans for 2019.

Africa

- There has been substantial progress made in establishing AWS Africa, including the development of the AWS Africa Strategy and Regional Advisory Group. They are working with international businesses to implement supply chain water stewardship, as well as engaging with SMEs to undertake water stewardship activity on the ground.
- In South Africa, strategic engagement with key partners and networks has led to several important outcomes, including the inclusion of water stewardship and its links to jobs and the SDGs in the 2018 South African Presidential Jobs Summit Agreement between government, labour, business and civil society.
- Over the next 12 months, the team's focus will be on mobilising those in the region who are already trained in AWS, developing regional membership for AWS Africa and engaging with strategic and regional partners.

Asia Pacific

- The Asia Pacific team has seen an increase in certificates in the region, including two new Gold Certified Sites alongside the first government incentive for AWS Standard implementation in Kunshan City, China.
- There is increasing interest and work underway to engage with new sectors in the region, including electronics, textiles and municipalities.
- Looking forward to 2019, the team will be working on developing tools to support implementation, establishing Water Stewardship Leaders Networks and further development of the business case for action.

North America

- In June, the first 'AWS North America' conference was held in North America, and the first AWS training event was held in Canada.
- There is growing interest in AWS from several different sectors in North America, instigated by the development and implementation of the marketing and communications plan for the region.
- In 2019, there will be several important activities underway including the roll out of professional credentialing for CABs and trainers, the launch of the on product AWS Certification Mark and engaging with SMEs.

South Asia

- Early in 2018, Ashish Bhardwaj joined the AWS team as regional coordinator covering the region. Ashish has been supporting two action learning projects with a view to building the evidence base in the region.
- There has been a focus on building local partnerships and networks, engaging SMEs and building on the interoperability of sustainability standards, as well as providing training and support to sites implementing the AWS Standard. In Pakistan, there is work underway to support SMEs through the AWS Standard, and engagement with key sectors has started in Bangladesh.
- Key areas of focus for 2019 will be the development of the India Water Stewardship Network, engaging with regional authorities and sharing best practice case studies in the local context.

INCREASING INFLUENCE THROUGH DATA AND METRICS: LATEST INNOVATIONS

This session provided an overview of four tools that exist to support water stewardship efforts:

- WWF's Water Risk Filter 5.0, with the new version being launched at the Forum on the 31st October. New functionality has been added to the Water Risk Filter, alongside new data to provide insight into water risk.
- The CEO Water Mandate's Water Action Hub which acts as an online portal for water stewardship projects, providing practitioners with a tool through which they can find potential collaborators and share knowledge on water stewardship.
- WaterAid presented their work on developing the business case for WASH as part of water stewardship activity. They have created a guide for businesses on assessing the impact of providing WASH facilities in the workplace and throughout supply chains and communities.
- Quantis updated on work they have undertaken with WRI and Valuing Nature on the Water Stewardship Benefit Accounting Methodology. The approach has been developed through a partnership approach, with funding and representation on the advisory group from many AWS members.

Each of these tools support the uptake of AWS water stewardship activity, either through strengthening water risk assessments, providing transparent updates and contacts to stimulate place-based collaboration or by demonstrating evidence of impact which will in turn strengthen the business case for water stewardship and so broaden participation.



DAY TWO

TOWARDS INCLUSION AND IMPACT

The theme of the second day of the Forum was 'Towards inclusion and impact', focusing on goals two and three of the AWS Strategy 2019-21. Goal two (inclusion) is that AWS water stewardship, its impacts and its benefits are accessible for all, whilst goal three (impact) is that AWS water stewardship delivers genuine impact for catchments and their stakeholders as well as tangible business benefits for implementers. The programme for Day 2 was more interactive, with several sessions structured around workshops and group work to gain input from AWS members, partners and stakeholders on how we can collaboratively advance our collective influence and impact.

INCLUSION: PRACTICAL DISCUSSION ON IMPROVING V2.0 STANDARD'S EFFICACY

The session was co-convened by WWF and AWS. The intent was to provide attendees an opportunity to discuss among peers the practical opportunities and challenges associated with the current revision draft, ideally from the perspective of the implementer. First, a brief, high-level overview of the Standard revision process and a status update was provided. Attendees were then presented with a series of topical areas, both specific to sections of the Standard as well as cross-cutting issues, to discuss in groups at their tables. This enabled AWS to receive further feedback and recommendations which will inform the revision process going forward. The ability to capture the insight from a very diverse group of organizations is a substantial supplement to the revision process.

The session was successful in both prompting dialogue among stakeholders about practical issues with the Standard as well as providing very important feedback on the document itself. The breakout tables summarised their key findings and submitted their notes to the Technical Committee for consideration. Feedback ranged from general points such as challenges around understanding the implementation process; and concerns about the level of effort necessary, especially for small and medium sized enterprises; to specific section and criteria-level suggestions.

INCLUSION: IMPROVED OPERABILITY FOR SMES INCLUDING SMALLHOLDER FARMERS

This session began with insight provided through research on the challenges facing SMEs in undertaking water stewardship, and the potential solutions to these challenges, before hearing from case studies from around the world in both urban and rural environments on the challenges and opportunities around engaging with SMEs and smallholder farmers.

The research has demonstrated that the drivers for water stewardship are very different for SMEs compared to large companies. Whilst large companies might be concerned about brand reputation and operational improvement, SMEs are more concerned by day-to-day challenges and potential cost reduction and efficiency improvements.

Experience from different users of the Standard has shown it to be a valuable framework for facilitating engagement on water issues with SMEs, as it provides a step-by-step guide to the types of activity they should be considering and how they should be collecting data. Work with smallholder farmers in Africa has demonstrated the role large corporations can play in supporting water stewardship activity by SMEs, particularly through leveraging support such as insurance and knowledge and expertise.

INTEROPERABILITY: HOW AWS IS WORKING WITH OTHER STANDARD SYSTEMS

Building on both the Impact and Inclusion elements of the AWS 2019-2021 Global Strategy, we are working with a growing number of other sustainability standards systems to scale-up and drive impact. This session explored 'interoperability' with other sustainability standard systems, defined broadly as the degree to which diverse sustainability standard systems, organisations and stakeholders can work together to achieve a common goal.

A panel of four speakers each shared a story of how interoperability works in practice:

- With the Better Cotton Initiative (BCI) AWS is working on 'Joint Projects' interoperability. The BCI Standard system has moved from water efficiency to embracing the principles of water stewardship. In collaboration with Helvetas, BCI is undertaking Pilot Projects to test BCI Water Stewardship Plans and the development of water stewardship training modules.
- With GlobalG.A.P, AWS's is working on 'Shared Processes' interoperability. Together they have created a benchmark prototype of the Global GAP standard to the AWS water stewardship requirements with a view to saving time and resources in the auditing process thus reducing 'audit fatigue' for organisations undergoing certification.
- With the Sustainable Rice Platform (SRP) AWS is working on 'Joint Projects' interoperability. The global food company Mars is working with both the SRP and AWS to identify and understand better Basmati rice farming water stewardship practices in India.
- AWS is working with The Natural Capital Coalition via the United Nation's System of Environmental-Economic Accounting (SEEA) Standard. The message here was to explain the situation and the work needed to close the gap between national and corporate natural capital accounting approaches and the critical role of water stewardship.

In many ways Standards Systems are really at the beginning of leveraging and benefitting from the value that interoperability can create. AWS is taking these early but hugely important steps and look to build on these collaborations well into the future – watch this space!

IMPACT: ENSURING SOCIALLY EQUITABLE WATER USE

This interactive session enabled participants to engage with the topic most relevant to their own area of work or interest. Participants discussed the provision of WASH in operations, supply chains and local communities; how to ensure effective water institutions and policy making through water stewards action on water governance; how to respect the cultural value of water, particularly to First Peoples; and social inclusion experiences from Payment for Ecosystem Services in Latin America, Africa and Asia.

Participants highlighted the need to ensure that corporate engagement with water governance adheres to best practice to avoid the risk of perceived policy capture but recognised the potential leverage that large businesses can provide to spur on government action. It was noted that AWS should draw on existing work within other standard systems to learn how they have worked with First Peoples and develop relevant guidance on the topic to support engagement. The group called for AWS to set the right level of ambition on WASH for corporates, so that implementers of the Standard can be confident that they are adhering to best practice relating to WASH. Finally, the role of the AWS community in providing case studies of best practice was noted as a strength that must be drawn on going forward.



INFLUENCE, INCLUSION & IMPACT: SCALING UP WATER STEWARDSHIP

The final session of the Forum drew on the knowledge shared throughout the two days and input from additional speakers to explore the challenges and opportunities that exist around scaling up water stewardship, particularly at a landscape and city level. So far, the evolution of water stewardship has been characterised by opportunistic growth driven by circumstances of particular businesses related to water. Often this has involved larger companies with the scale, resources and motivation to pioneer water stewardship. Yet for water stewardship to achieve its goals, it will need broad uptake by diverse organisations including SMEs. Municipalities are also dealing with water-related challenges that often have causes and impacts that are external to the municipality and relate to catchment or basin governance. This session gathered knowledge from speakers and participants on the activity required to connect AWS water stewardship applied at a site level to initiatives at a landscape, city and basin scale.

Challenges were identified by the speakers, including those around linking sites to benefits felt at a catchment level, and financing larger-scale activities. There are many opportunities for scaling up water stewardship, through utilising the influence of large corporates at a catchment or municipality scale through strengthening water governance, strengthening inclusion in water stewardship through better understanding and supporting the drivers behind SME engagement, and through increasing our impact through collaboration with other sustainability standards and natural capital accounting mechanisms.



THE 2018 WATER STEWARDSHIP PRIZE

Each year, AWS members can nominate individuals for the AWS Water Stewardship Prize. This year, Alexis Morgan, Global Water Stewardship Lead at WWF was awarded the prize. Alexis has been involved with AWS water stewardship since the beginning, having coordinated the International Standard Development Committee and more recently as a Board Member of AWS International. Through his work with WWF, Alexis has championed and driven substantial progress in water stewardship around the world, and we were thrilled to recognise his contribution. The prize was presented by last year's winner, Carlo Galli of Nestlé.



ANNEX 1: PROGRAMME

DAY 1 - INCREASING INFLUENCE WITH KEY AUDIENCES

TIME	OPENING	PARTICIPANTS/MODERATOR
08:30-09:00	Registration	
09:00-09:10	Welcome address and reflection on progress	Adrian Sym, AWS
09:10-09:15	Mapping the room	Christine Carey, AWS
09:15-10:10	Increasing influence through policy: Water stewardship, water policy and SDGs Our opening session will explore the global context for water stewardship, with a focus on the relationship between public policy, public sector institutions and water stewardship.	Rochi Kemka, 2030 WRG Sophie Nguyen Khoa Man, Helvetas Winston Yu, IWMI Kem Seesink, CARE Moderator: Ed Pinero, AWS
10:10-11:10	Influence with priority sectors: Insights from beverage sector The beverage sector has invested heavily in understanding business risks, particularly in relation to source water protection. As a result, leading companies are increasingly adopting water stewardship, focusing on catchment and stakeholder-inclusive actions. As adoption of water stewardship increases, so does the level of public visibility for actions and commitments.	Alexis Morgan, WWF Carlo Galli, Nestlé Jehanne Fabre, Danone Ulrike Sapiro, Coca-Cola Moderator: Paul Thomson, Zenith Global
11:10-11:30	Networking tea/coffee break	
11:30-12:45	Increasing influence in supply chains: Examples from priority sectors During this session participants will hear from a range of sectors on their supply chain approaches to water stewardship. This session will provide an opportunity for discussion around the best approaches to creating leverage throughout some of the sectors with the biggest impact on water globally.	André Böckler, EDEKA Jeremy Dufour, Olam Zhenzhen Xu, AWS Moderator: Sarah Wade, AWS
12:45-13:45	Lunch During lunch there will be an online tools demonstration from AWS Africa & AWS Asia Pacific Moderator: Christine Carey, AWS	
13:45-15:15	Increasing influence through case studies: Insights from AWS Standard implementations around the world During this session forum participants will have the chance to hear from businesses who have recently applied the AWS Standard. Panellists will share their experience, the challenges and opportunities presented by applying the Standard and their next steps.	Jens Rupp, PMI Kate Brown, P&G Kevin O'Grady, Pinnacle Quality Michael Alexander, Diageo Sanjib Bezbaroa, ITC Moderator: Matt Howard, AWS
15:15-15:45	Tea/coffee break	
15:45-16:45	Increasing influence through local networks: Update on AWS regional engagement In this session staff from AWS Regional Partners and AWS International will update on the status of activity in their location and the opportunities for collaboration these present for Members, Partners and Stakeholders of AWS.	AWS regional representatives Moderator: Adrian Sym, AWS
16:45-17:45	Increasing influence through data and metrics: latest innovations This session will provide an overview of the tools and metrics that have been developed to support implementation of water stewardship, with a deeper dive into some examples with case studies to illustrate their use.	Ariane Laporte-Bisquit, WWF Karina Desouza, Pacific Institute Ruth Romer, WaterAid Jean-Baptiste Bayart, Quantis Moderator: Scott McCready, AWS
17:45-18:00	Summary	Michael Spencer, AWS

DAY 2 - TOWARDS INCLUSION AND IMPACT

TIME	OPENING	PARTICIPANTS/MODERATOR
08:45-09:00	Overview of Day Two	Adrian Sym, AWS
09:00-10:00	Inclusion: Practical Discussion on Improving v2.0 Standard's Efficacy This interactive workshop will be delivered by AWS alongside representatives from the Technical Committee and WWF. While focusing on a high-level overview of the proposed v2.0 AWS Standard, participants will learn of challenges and the cross-cutting issues highlighted in consultations and from implementation. Participants will be invited to engage in critical thinking of proposed revisions that address cross-cutting issues and out-of-the box options for supplementary solutions.	Moderators: Ed Pinero, AWS Nicole Tanner, WWF US
10:00-11:15	Inclusion: Improved operability for SMEs including smallholder farmers This session will draw on experiences from around the world in engaging with SMEs including smallholder farmers.	Conor Linstead, WWF-UK Michael Spencer, Monash Business School Michele Akeroyd, AWS Asia Pacific Doreen Chanje & Nick Hepworth, Water Witness International Moderator: Peter Newborne, ODI
11:15-11:45	Networking tea/coffee break	
11:45-13:00	Interoperability: How AWS is working with other standard systems This session will provide participants with the opportunity to hear from other sustainability standards organisations, including on their collaborations with AWS.	BCI: Barry Clarke OBE (Change Agency) Global GAP: Erika Zarate Torres (GSI) Sustainable Rice Platform: Ian Knight (Mars) Combining Forces: Carl Obst (IDEEA Group) Moderator: Christine Carey, AWS
13:00-13:15	Presentation of AWS Water Stewardship Prize	Adrian Sym, AWS
13:15-14:15	Lunch Ariane Laporte-Bisquit (WWF) will demonstrate the newly upgraded Water Risk Filter 5.0	
14:15-15:30	Impact: Ensuring socially equitable water use This session will examine how AWS can support socially equitable water provision and policy setting. The session will look at four aspects: the provision of WASH in operations, supply chains and local communities; how to ensure effective water institutions and policy making through social accountability monitoring; how to respect the cultural value of water, particularly to First Peoples; and social inclusion experiences from Payment for Ecosystem Services in Latin America, Africa and Asia.	Brad Moggridge, AWS Asia Pacific Ina Porras, IIED Ruth Romer, WaterAid Tyler Farrow, Water Witness International Moderator: Scott McCready, AWS
15:30-15:45	Networking tea/coffee break	
15:45-17:15	Influence, Inclusion & Impact: scaling up water stewardship The evolution of water stewardship has been characterised by incremental growth, often driven by the interests of larger companies. To achieve our goals, we will need broad uptake by diverse organisations including SMEs and municipalities. This session will aim to further understanding of the value proposition for different groups and how to connect site level water stewardship with initiatives at landscape, city and basin scale.	Kala Vairavamoorthy, IWA Michael Spencer, Monash Business School Carl Obst, IDEEA Group Tony Bruggink, IDH Moderator: Richard Holland, WWF
17:15-17:30	Summary of Forum outcomes and outline of next steps for AWS	Adrian Sym, AWS

ANNEX 2: PARTICIPANT LIST

FIRST NAME	LAST NAME	ORGANISATION
Rochi	Khemka	2030 Water Resources Group, World Bank
Gina	Burgard	ALDI Nord
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Zhenzhen	Xu	AWS Asia Pacific
Gary	Jones	AWS Asia Pacific Board Member
Michael	Spencer	AWS Board Member
Dylan	Waldhuetter	AWS North America
Matt	Howard	AWS North America
Mickael	Clement	AZAO
Barry	Clarke	Better Cotton Initiative
Alasdair	McGregor	BM Trada
Andreas	Gaebler	Boehringer Ingelheim
Fabio	Nicoletti	BORDA
Boleslawa (Lesha)	Witmer	BORDA e.v.
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Ken	Stockil	Central Solutions
Cheryl	Davis	CKD Consulting
Eerik	Schipper	Control Union Certifications
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ANNEX 2: PARTICIPANT LIST - CONTINUED

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Tony	Bruggink	IDH
David	Black	IDH Sustainable Trade Initiative
Oliver	Maennicke	Independent
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Winston	Yu	International Water Management Institute
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Sanjib	Bezbaroa	ITC Ltd
Kala	Vairavamoorthy	IWA
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Vishal	Gajjar	Lidl Stiftung & Co. KG
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Coen	van Iwaarden	Nature's Pride

ANNEX 2: PARTICIPANT LIST - CONTINUED

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Michele	Akeroyd	NN Service and Repair
Raquel	Mendes	NSF International
Tarik	Bellahcene	NSF International
Ulrich	Kreuter	NSF International
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Peter	Newborne	ODI
Chris	Brown	Olam International Ltd
Jeremy	Dufour	Olam International Ltd
Kate	Brown	P&G
Karina	de Souza	Pacific Institute
Amy	Herod	Pacific Institute
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Jens	Rupp	PMI
John	Etgen	Project WET Foundation
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Barry	Greig	Scottish Government
Henning	Bloech	SCS Global Services
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Ursula	Antunez de Mayolo Corzo	SGS
Alexandra	Frank	South Pole
Diana	Rodriguez	South Pole
Naomi	Rosenthal	South Pole
Niklaus	Eggenberger	Swiss Agency for Development and Cooperation SDC
Pierre	Kistler	Swiss Agency for Development and Cooperation SDC
Ulrike	Sapiro	The Coca-Cola Company
Naabia	Ofosu-Amaah	The Nature Conservancy
Alex	Adam	The Rivers Trust
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ANNEX 2: PARTICIPANT LIST - CONTINUED

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Nick	Hepworth	Water Witness International
Tyler	Farrow	Water Witness International
Doreen	Chanje	Water Witness International-Malawi/AWS Africa
Steven	Brown	Water2050
Ruth	Romer	WaterAid
Gregory	Gaspar	Wisconsin Manufacturing Extension Partnership
Tom	Williams	World Business Council for Sustainable Development
Ariane	Leporte-Bisquit	WWF
Richard	Holland	WWF
Rylan	Dobson	WWF
Alexis	Morgan	WWF
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